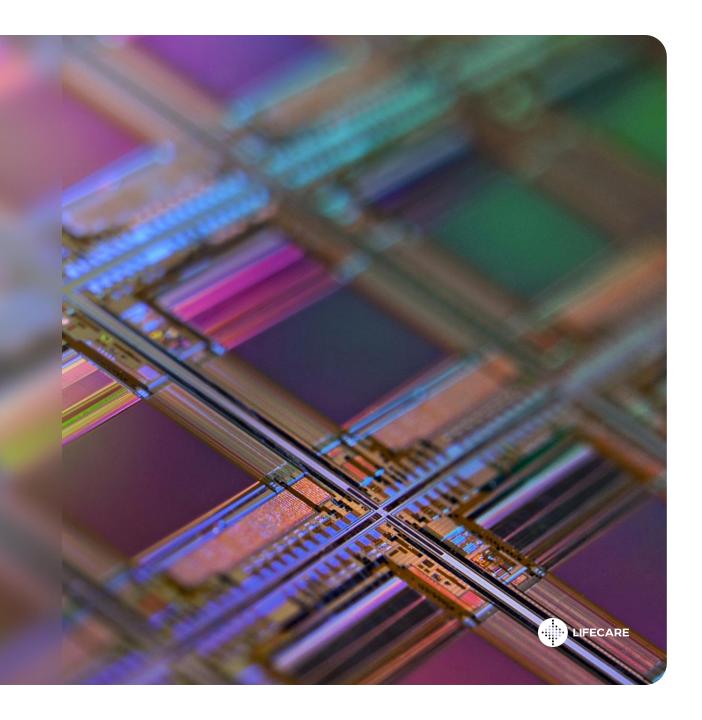
# Transforming diabetes care

Next-generation continuous glucose monitoring



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## High-growth MedTech opportunity

## Next-generation diabetes medtech

Implantable sensors for CGM: small, long-lasting and calibration-free

# Near-term value inflection points

Veterinary market commercial launch 2025, CE mark 2026 and human market commercial launch 2027

# ~ USD 5 billion addressable market

CGMs the fastest growing diabetes tech segment, implantable sensors 15%+ potential market penetration

# 2nd mover advantage, initial focus on Europe

Eversense FDA approval and commercialization in USA paves the way

## Capital efficient path to commercialization

Partner-led GTM enabling fast ramp up, limited financing needs for regulatory approvals and production

## Peak revenue potential of USD 1 billion +

Sustainable long-term at high levels assuming 20-30% market share in a growing market



# Diabetes – an unresolved, growing global health crisis



Diabetes is a chronic **trillion-dollar health care challenge** that will continue to rise over the coming years. In 2024, 12% of global health expenditure was spent on diabetes



**~600 million people** are living with diabetes globally, of which **110 million** need glucose monitoring among Type 1 and insulin-dependent Type 2 patients



Diabetes caused **3.4 million deaths** in 2024 – 1 death every 6 seconds.





# A tipping point for continuous glucose monitoring: more patients, broader use, bigger impact

### 2 million

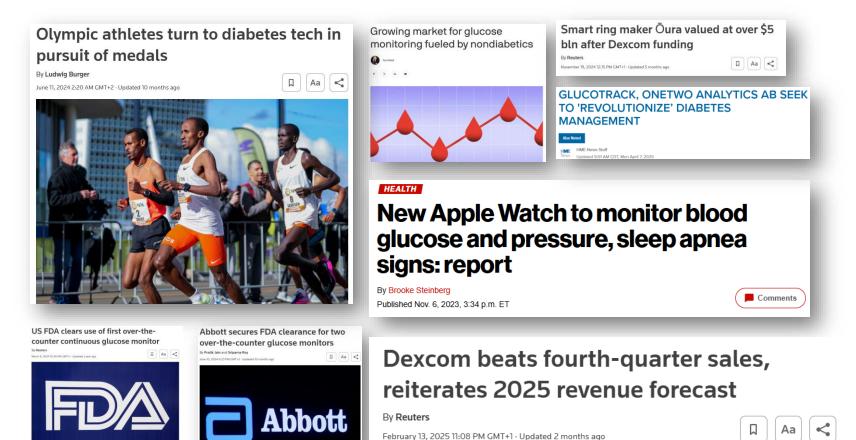
New Type 1 CGM users globally in 2024

### First ever

CGM recommendation for Type 2 diabetes in American Diabetes Association 2025 Standards of Care

### Historic high

# of publications related to continuous glucose monitoring





# CGMs have become the de facto standard for diabetes management – the future is "inject and forget"

The past



Pin prick blood glucose monitoring

The present



**Body-worn CGMs** 

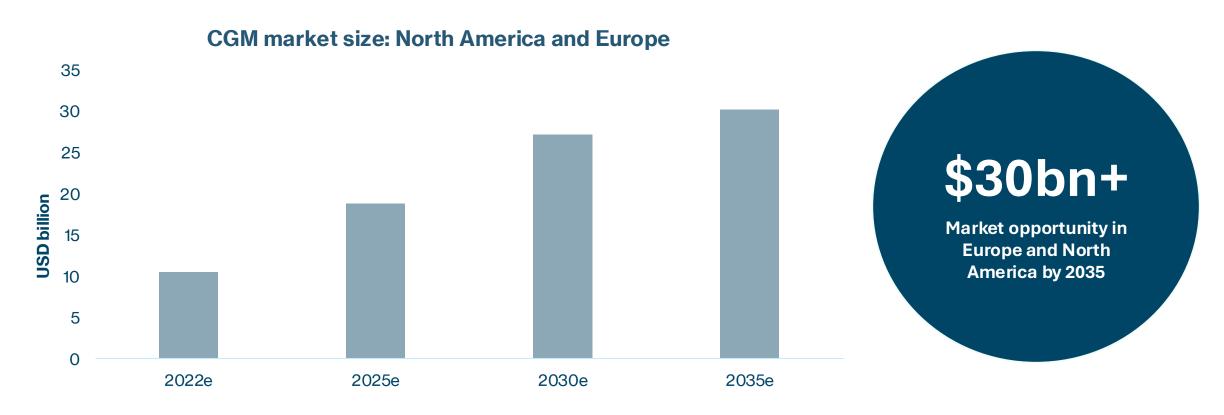
The future



Lifecare seamless CGMs – inject and forget



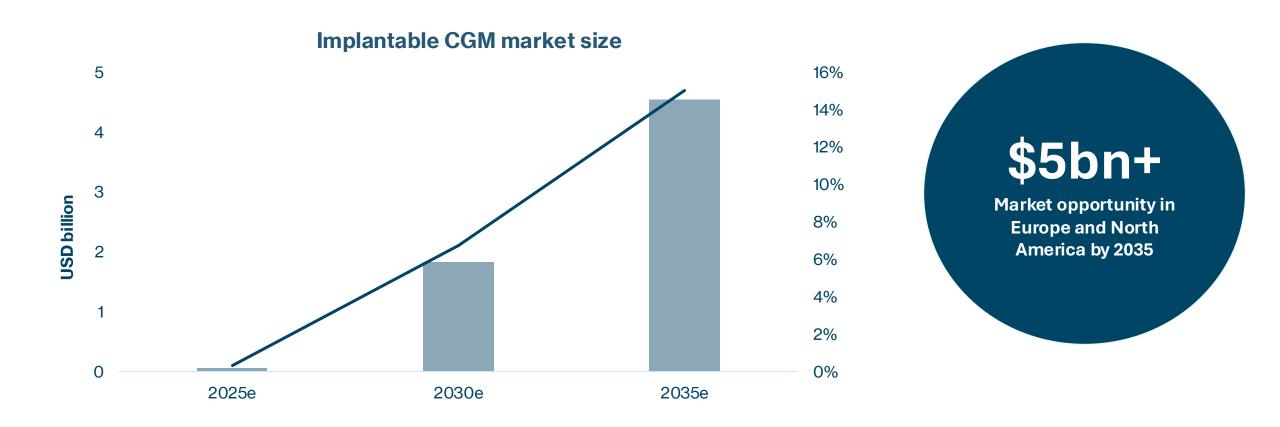
# CGMs the fastest growing diabetes tech segment with 12.5% CAGR estimated 2022-2030



Assuming CGM penetration of 90% in North America and 67% in Europe by 2035 for Type 1, and 45% and 35% for Type 2 respectively



# Implantables set to be the fastest growing segment within CGM tech going forward





### The future of CGM: what sets Lifecare apart

#### **Existing CGM**

Dexcom, Medtronic, Abbott



7 – 15 days

**Body-worn patch** 

Glucose oxidase

\$2.300 - 6.000

Calibration 1-2x per day

MARD <10%\*: Yes

#### First implantable

Senseonics (Eversense)



365 days

Small capsule

**Flourescence** 

\$6.000

**Calibration needed** 

MARD <10%\*: Yes

#### **Lifecare - current**

Lifecare



180 days

Small capsule

**Osmotic pressure** 

~ \$4.000 (assumption)

No calibration needed

MARD <10%\*: Yes

#### **Lifecare - future**

Lifecare



**550** days

Grain of rice

Osmotic pressure

~\$4.000 (assumption)

No calibration needed

MARD <10%\*: Yes

\* Clinically accepted accuracy ("Mean Absolute Relative Difference")

### The osmotic advantage



#### High accuracy and convertibility

Osmotic pressure 100% linked to glucose variations with potential for superior accuracy and consistency



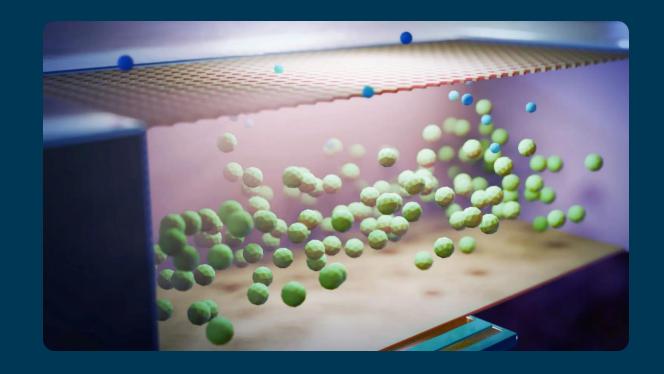
#### **Proven and interference-resistant**

High stability in real-world use and less affected by external substances (e.g., food, drinks, medications)



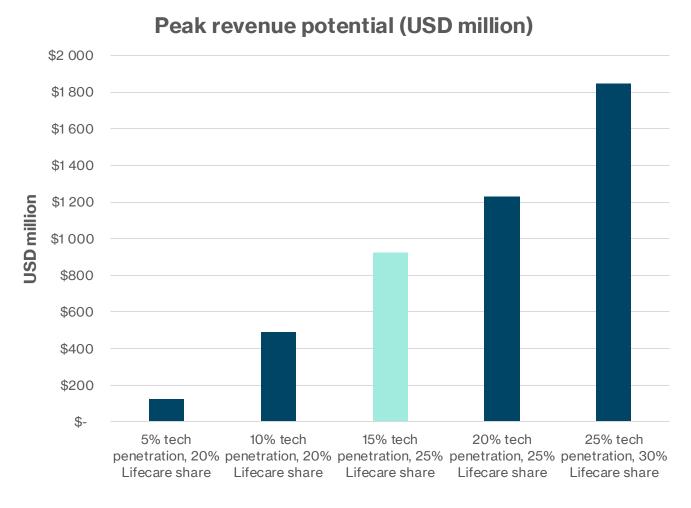
#### Long-wear, frictionless performance

Stable readout over 6+ months, no need for recalibration using finger pricks – frictionless for patients and providers





### Translating rapid market growth into Lifecare value





Base case peak revenue: ~ USD 900 million on implantable penetration of 15% and market share of 25%



Conservative peak revenue: ~ USD 500 million. Optimistic peak revenue: ~ USD 1.2 billion



Revenues sustainable at high levels as the market continues to expand even with increased competition



# Pet market offers fast regulatory path and revenue potential

**USD 1 billion market opportunity (2 million dogs)** 

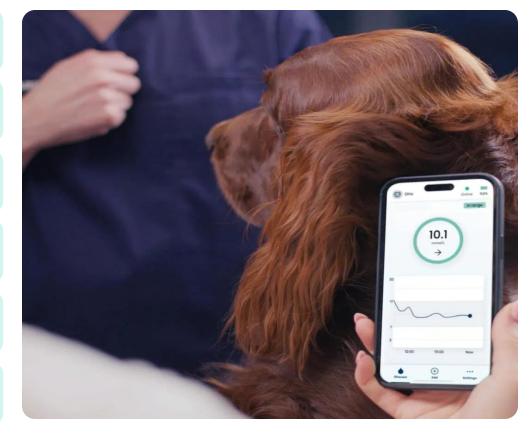
Fast regulatory path to commercial launch Q1 2026

Utilizes existing tech and production capabilities

Positive impact on human market readiness

Peak revenue opportunity of USD 40 million

Potential for USD 10 million + revenue near-term





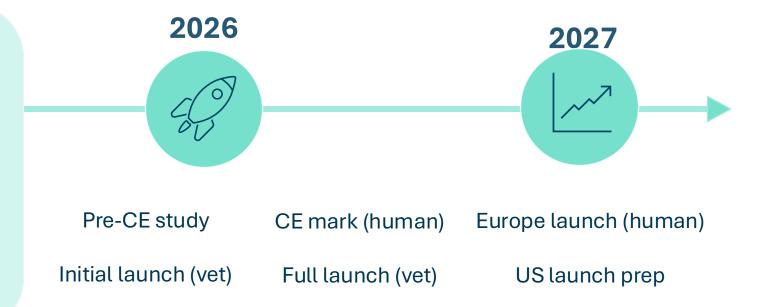
Source: Agria Dyreforsi kring.

Company estimates, assuming implantable sensor share of 13%, with Lifecare market share up to 50% in selected European countries

### Focused, capital efficient path to commercialization

#### Key developments to date

- In-vitro tests confirm efficacy of miniaturized sensors
- Human study confirms accuracy with 9.6% MARD
- Biocompatibility and longevity study with CGM reference validation





**Financing** 



**Production** 



**Partners** 



· Core innovation and IP

 Includes chemistry development, form factor design, and internal validation **Production and assembly** 

Pilot operational

Lifecare

core

 Automated manufacturing – start capacity up to 130k implants, with capacity expansion planned from 2029

 Control over sensor production, assembly, and quality assurance

 Facilities located in Mainz, Germany Sales, marketing and distribution

 Lifecare licenses technology to global pharma/medtech partners

 Partners handle sales, marketing, distribution, and customer support

 B2B model allows Lifecare to remain lean and focus on core tech

Inhouse



Inhouse



**Partner** 

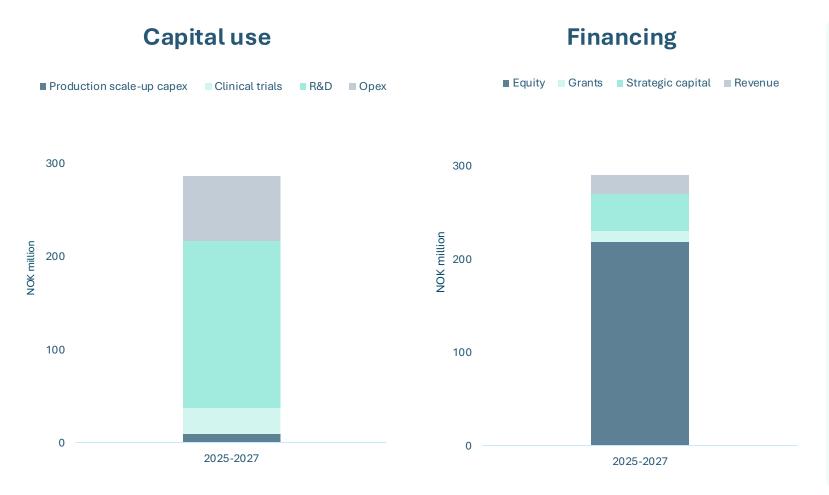


Lead

Activities



## Capital use and financing



- Capital use tied product development, clinical trials and CE-mark readiness
- Rights issue of minimum NOK 80 million in January 2026
- Two warrant exercise periods in 1H 2026
- Funded mainly by equity, exploring additional funding sources
- Revenue expected to contribute from 2027

Illustrative company estimates outlining primary cash flows and financing alternatives



# Ambitions for 2030: Impact, scale and profitability

\$200m+

Lifecare annual revenue

75k+

Patients treated per annum

35%+

EBITDA margin

~0.5%

Total share of CGM target market



### A platform built for more **Expanding Building** a Adding platform geographies scope Targeted markets in MENA, India and Focus on lifestyle and prevention. Addressing multiple health conditions Pacific. Reaching 400M people in high-Addressing non-insulin dependent with the same core sensor density regions with unmet needs diabetes, pre-diabetes and health architecture optimization



## Experienced and proven team driving Lifecare forward

#### **Executive leadership team**



Joacim Holter Chief Executive Officer



Renete Kaarvik Chief Financial Officer



Andreas Pfützner
Chief Scientific
Officer

#### Board and advisory team with strong track record



Morten Foros Krohnstad Chair of the Board



Prof. David Klonoff
Chair of the Advisory
Board





# Transforming diabetes care with implantable precision sensors for continuous glucose monitoring



Founded in 2006



**HQ** in Bergen, Norway



Specialized and experienced team



Partner-driven GTM model with global potential



Preparing for commercial scale-up and production



Listed on Oslo Børs (ticker: LIFE)

#### **Next-generation CGM**

6-month+, fully implantable, calibrationfree glucose sensor solution

#### **Protected innovation**

Unique miniaturized system based on osmotic pressure. Full control over design, production, and IP. Protected until 2038.

#### Substantial investment to date

More than NOK 300 million invested in CGM product development.









